CENTURY LITHIUM CORP.
MANAGEMENT DISCUSSION AND ANALYSIS
FOR THE THREE MONTHS ENDED
MARCH 31, 2026

INTRODUCTION

This Management Discussion and Analysis ("MD&A") of Century Lithium Corp. and its subsidiaries (the "Company" or "Century") has been prepared by management as of May 22, 2026. Information herein is provided as of May 22, 2026, unless otherwise noted. The following discussion of performance, financial condition and outlook should be read in conjunction with the audited consolidated financial statements for the years ended December 31, 2025 and 2024 (**"Financial Statements"**) and the notes thereto, which have been prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board ("IFRS") applicable to the preparation of interim financial statements including International Accounting Standard 34 - Interim Financial Reporting. They do not include all information required for a complete set of IFRS financial statements. However selected notes are included to explain events and transactions that are significant to an understanding of the changes and performance since the Company's last annual financial statements as at and for the year ended December 31, 2025.

Additional information relevant to the Company's activities, including the Company's Annual Information Form dated November 3, 2025 (the "Annual Information Form"), can be found on SEDAR+ at www.sedarplus.ca.

The information contained herein is not intended to be a comprehensive review of all matters and developments concerning the Company. The Company is a "Venture Issuer" as defined in NI 51-102. For more information on the Company, investors should review the Company's continuous disclosure filings that are available under the Company's profile at www.sedarplus.ca.

All monetary amounts are expressed in Canadian dollars, unless otherwise specified.

Readers are cautioned that this MD&A contains forward-looking statements. All information, other than historical facts included herein, including without limitation data regarding potential mineralization, exploration results and future plans and objectives of Century is forward-looking information that involves various risks and uncertainties. There can be no assurance that such information will prove to be accurate and future events and actual results could differ materially from those anticipated in the forward-looking information. Please refer to the Annual Information Form for further details regarding various risks and uncertainties facing the Company.

Q1 2026 HIGHLIGHTS, RECENT DEVELOPMENTS AND OUTLOOK

Selected Financial Information

- Cash and cash equivalents at March 31, 2026: $10.5 million (December 31, 2025: $5.2 million)
- Working capital at March 31, 2026: $10.5 million (December 31, 2025: $5.2 million)
- Net loss for the three months ended March 31, 2026: $0.4 million (three months ended March 31, 2025: $0.5 million)
- Net cash used in operating activities for the three months ended March 31, 2026: $0.3 million (three months ended March 31, 2025: $0.1 million)
- Exploration & evaluation expenditures capitalized during the three months ended March 31, 2026: $0.6 million (three months ended March 31, 2025: $1.0 million)
- Gross proceeds of $7.0 million raised under a March 2026 brokered private placement

Q1 2026 Highlights and Recent Developments

- **2026 Feasibility Study:** On February 23, 2026, the Company announced the results of an updated NI 43-101 Feasibility Study for its Angel Island Lithium Project ("Angel Island"), the supporting NI 43-101 technical report for which was filed on SEDAR+ on March 9, 2026, with an effective date of January 3, 2026 (the "**2026 Feasibility Study**"). The 2026 Feasibility Study represents the culmination of a comprehensive program of technical optimization initiated in 2024, including metallurgical testing, processing flowsheet refinement, mine plan updates, equipment selection and cost estimation — primarily in the areas of filtration, direct lithium extraction ("**DLE**"), and the integrated chlor-alkali plant. No material changes were made to the Mineral Resource or Mineral Reserve estimates from the 2024 Feasibility Study. Key highlights of the 2026 Feasibility Study include:
    - After-tax net present value ("**NPV**") of US$4.01 billion at an 8% discount rate, based on price assumptions of US$24,000 per tonne for lithium carbonate and US$750 per dry metric tonne for sodium hydroxide ("**NaOH**")

- After-tax internal rate of return ("**IRR**") of 27.4%
- Integrated patent-pending processing flowsheet incorporating hydrochloric acid leaching, DLE, chlor-alkali processing, and on-site production of battery-grade lithium carbonate, validated through four years of demonstration plant operations in Nevada
- Phase 1 initial capital cost of US$997 million, with Phase 2 expansion capital of US$660 million
- Average estimated operating cost of US$22.45 per tonne of mill feed, equivalent to US$4,389 per tonne of lithium carbonate
- Project revenues from surplus sodium hydroxide equivalent to US$5,393 per tonne of lithium carbonate produced; when treated as a co-product credit, the net operating cost falls below zero
- Planned life-of-mine average production of approximately 26,500 tonnes per annum of battery-grade lithium carbonate over a 40-year production schedule
- Initial Phase 1 throughput of 7,500 tonnes per day, expanding to 15,000 tonnes per day in Year 5 (Phase 2)
- Measured and Indicated Mineral Resources of 1.138 billion tonnes at 966 ppm lithium, containing 5.582 million tonnes of lithium carbonate equivalent ("**LCE**")
- Proven and Probable Mineral Reserves of 287.65 million tonnes at 1,149 ppm lithium, containing 1.759 million tonnes LCE, supporting a mine life exceeding 60 years

- **2026 Financing:** On March 16, 2026, the Company closed a $7,000,000 brokered private placement (the "**2026 Offering**") consisting of 14,893,616 units at a price of $0.47 per unit. Each unit consisted of one common share and one common share purchase warrant exercisable at $0.65 per share for a period of 60 months from closing. The 2026 Offering was upsized from an initially announced size of $5,000,000, reflecting strong investor demand following publication of the 2026 Feasibility Study results. The net proceeds will be used primarily to fund the next phase of technical and permitting work at Angel Island, support ongoing operations, and general working capital.

- **Demonstration Plant Relocation:** Following the expiry of the lease for the Company's prior facility in Amargosa Valley, Nevada on November 30, 2025, the Company's Demonstration Plant was dismantled and relocated to the Company's 20-acre site at the Tonopah Airport, Nevada. The Demonstration Plant is currently inactive. Construction of a new process building, and application for a Nevada Water Pollution Control Permit are in progress, with commissioning targeted for the second half of 2026. Following commissioning, the Company plans to conduct structured metallurgical testing in accordance with the recommendations of the 2026 Feasibility Study, including full test runs on claystone zones 1 and 2, and to evaluate improvements to leaching, direct lithium extraction, and lithium carbonate and hydroxide production.

Subsequent Events

- **Stock Options:** On April 9, 2026, the Company granted an aggregate of 6,280,000 incentive stock options to directors, officers, employees and consultants of the Company. The options are exercisable at $0.47 per share for a period of five years from the date of grant, expiring April 9, 2031. Of the options granted, 1,700,000 granted to independent directors vested on the date of grant, and 4,580,000 granted to officers, employees and consultants are subject to a three-year vesting schedule, vesting in equal tranches on the first, second, and third anniversaries of the date of grant. On May 3, 2026, 750,000 incentive stock options expired unexercised.

- **Appointment of Chief Technical Officer:** On April 9, 2026, the Company announced the appointment of Todd S. Fayram, MMSA-QP, as Chief Technical Officer. Mr. Fayram had served as Senior Vice President, Metallurgy since joining the Company on May 29, 2023. As Chief Technical Officer, Mr. Fayram is responsible for the technical direction of Angel Island, including metallurgy, process development, engineering, and the continued advancement of the Company's patent-pending chloride leaching and direct lithium extraction flowsheet.

- **NEPA Permitting:** On April 22, 2026, the Company signed a Memorandum of Understanding with the U.S. Bureau of Land Management ("**BLM**") that defines the respective roles of the Company, the BLM, and the third-party contractor during the NEPA permitting process for Angel Island.

- **Management Appointments:** The Company announced the following management appointments to support the advancement of Angel Island through permitting and pre-construction development:
  - Daniel Kalmbach was appointed Vice President, Exploration and Resource Development. Mr. Kalmbach is a Certified Professional Geologist with the American Institute of Professional Geologists and a Qualified/Competent Person under CRIRSCO-recognized reporting standards, with 26 years of experience in the minerals industry, and has led the Company's mineral resource development, technical reporting, and permitting activities for Angel Island since 2017.

- Teresa Conner was appointed Director of Permitting and Environmental Affairs. Ms. Conner has 45 years of experience in the mining and oil and gas industries and has led the Company's permitting activities, environmental planning, and regulatory coordination for Angel Island since 2021.
- Adam Knight was appointed General Manager. Mr. Knight is a Licensed Professional Engineer in the State of Nevada and a Qualified/Competent Person under CRIRSCO-recognized reporting standards, with 31 years of experience in the mining industry, and has managed project operations and field programs for Angel Island since 2020.
- Richard Alberthal was appointed Manager, Technical Services. Mr. Alberthal has over 30 years of experience in the mechanical and process disciplines and has worked on the construction and operation of the Company's Pilot and Demonstration Plants and the chlor-alkali and lithium carbonate processes for Angel Island since 2020.

- **Draft Mine Plan of Operations:** In May 2026, the Company submitted its Draft Mine Plan of Operations to the BLM for Angel Island. Submission of the Draft Mine Plan of Operations initiates a coordinated review among the Company, the BLM, and the third-party contractor to support preparation of the final Mine Plan of Operations, which will serve as the proposed action for the NEPA analysis. The Company expects to receive initial comments from the BLM by early June. Angel Island is a Transparency Project under the Federal Permitting Council's FAST-41 program.

Outlook

Recent commentary continues to reflect near-term volatility in lithium markets, with pricing influenced by supply discipline, Chinese market dynamics and demand growth from both electric vehicles and energy storage. Longer-term fundamentals are supported by continued electrification and rising stationary storage demand, although the timing and magnitude of price recovery remain uncertain. The Company remains focused on actions within its control: advancing permitting, completing technical workstreams, and pursuing strategic partnerships and funding opportunities aligned with U.S. policy support for domestic critical minerals supply chains.

With the completion and filing of the 2026 Feasibility Study and the closing of the $7,000,000 2026 Offering, the Company is well positioned to advance Angel Island toward the next stages of development, which includes the next phase of technical and permitting work at Angel Island, submission of the Draft Mine Plan of Operations, the NEPA review process and concurrent initiation of State of Nevada permitting, advancement of detailed engineering, recommissioning of the Demonstration Plant at the Tonopah site, and continued engagement with potential offtake and project finance counterparties. The Company also intends to progress evaluation of rare earth element recovery potential at Angel Island. The Company's FAST-41 designation supports accelerated federal permitting timelines and enhances the Project's visibility with federal agencies and stakeholders.

Angel Island is positioned as a potential large-scale, long-life U.S.-based lithium producer advancing toward the federal permitting stage. Demonstrated pilot-scale production of battery-grade lithium carbonate and lithium hydroxide, together with third-party validation of Company-produced materials, supports continued technical de-risking as the project advances.

BUSINESS DESCRIPTION, EXPLORATION AND DEVELOPMENT ASSETS

Nature of Business

Century is a public company listed on the TSX Venture Exchange under the symbol "LCE", on the OTCQX market in the United States under the symbol "CYDVF", and on the Frankfurt Exchange under the symbol "C1Z". The Company is an exploration- and development-stage company that is engaged principally in the acquisition, exploration and development of its mineral properties and has not yet determined whether the properties contain reserves that are economically recoverable. The recoverability of amounts shown for the mineral properties and related deferred exploration and evaluation costs is dependent upon the discovery of economically recoverable reserves, the ability of the Company to obtain necessary financing to complete the exploration and development of the property, and upon future profitable production.

Exploration and Development Assets

Angel Island
The Company, through its U.S. subsidiary Cypress Holdings (Nevada) Ltd., holds and maintains in good standing 503 unpatented lode and placer mining claims, Federal Geothermal Lease NV-19-09-27, and Water Rights Permit 44411 and Certificate 13631 with the State of Nevada, all located in Esmeralda County, Nevada.

Ownership rights to locatable minerals under the unpatented lode and placer mining claims are subject to annual fees of US$200 per claim payable to the U.S. Bureau of Land Management and US$12 per claim payable to Esmeralda County, for which fees for 2026 have

been paid. Federal Geothermal Lease NV-19-09-27 covers a 259-ha site 7 km northeast of Angel Island and is subject to an annual fee of US$3 per acre payable to the Department of the Interior. Water Rights under Permit 44411 and Certificate 13631 are subject to annual extension with the Nevada State Engineer, for which application for the period August 2025 to August 2026 was made and approved. The property comprising Angel Island is a collection of mining claims acquired through purchase from property vendors and mining claims acquired by the Company through the staking of open ground.

- Glory claims: Angel, Glory, McGee, JLS and Longstreet claims
- Dean claims: Dean and Clay claims
- Enertopia claims: Dan and Steve claims
- Century: DX, DLX, GX, GLX, NDL and NDP claims

These claims collectively comprise Angel Island. Exploration drilling began in 2017. All claims were included in the 2026 Feasibility Study.

Dean Claims
On September 8, 2016, Century entered into an agreement to acquire a 100% interest in the 2,700-acre Dean lithium property in Clayton Valley, Nevada. To purchase its 100% interest in the claims, over a four-year period the Company paid US$140,000 ($181,946) in cash and issued 1,050,000 shares of the Company, valued at $221,250. The Optionor retains a net smelter return ("**NSR**") royalty interest of 3% with Century having the right to purchase two thirds of the NSR for US$1,000,000.

Glory Claims
On January 26, 2016, Century entered into an agreement to acquire a 100% interest in the 1,280-acre Glory lithium property in Clayton Valley. On January 28, 2019, the Company completed the purchase with a cash payment of US$75,000 and the issuance of 250,000 common shares of Century to the vendor valued at $58,750. The vendor retains a 3% NSR royalty interest. Century has the right to purchase two-thirds of the royalty, or 2% NSR, for US$1 million prior to the beginning of production.

Enertopia Claims
On May 4, 2022, the Company completed the acquisition of the Enertopia Project located immediately adjacent to the Company's Dean and Glory properties. The Enertopia Project owns certain mining claims, which include the right to mine for minerals, access, and any related data, including unpatented mining claims. The underlying royalty holders retain a 2% NSR. Under the terms of the agreement, the Company issued 3,000,000 common shares ("Consideration Shares") valued at $4,890,000 and paid US$1,100,000 ($1,418,147) in cash. In connection with the transaction, the Company also paid a finder's fee of US$105,000 ($135,368).

Goat Claims
The Company entered into a purchase agreement on May 3, 2021, to acquire a 100% interest in 24 unpatented mining claims, comprising 480 contiguous acres in Clayton Valley, Nevada. To acquire the 100% interest, the Company issued 49,000 common shares with a fair value of $75,950 to the vendor. The claims do not have any retained or underlying royalties.

Gunman Project
The Company holds a 49% interest in certain mining claims located in White Pine County, Nevada, known as the Gunman Project. The project is subject to a 2% net smelter return royalty. The Company's interest reflects the earn-in by Pasinex Resources Limited ("Pasinex"), which completed the required payments and project expenditures under an option agreement during the third quarter of 2023, earning a 51% interest in the project. A further option, which would have allowed Pasinex to acquire an additional 29% interest, lapsed on December 31, 2024 as the required conditions were not satisfied. The carrying value of the Gunman Project is $nil.

FIRST QUARTER FINANCIAL RESULTS

THREE MONTHS ENDED MARCH 31

	2026	2025
GENERAL AND ADMINISTRATIVE EXPENSES		
Administrative, office and miscellaneous	$95,202	$73,971
Consulting fees	27,361	9,137
Directors' fees	48,917	68,000
Finance costs	-	10,083
Legal	37,598	27,613
Salaries and wages	73,198	113,999
Share-based compensation	54,731	104,241
Shareholder communications	45,697	68,840
Transfer agent and filing fees	12,792	14,372
Travel	6,500	5,639
	(401,996)	(495,895)
Foreign exchange gain (loss)	(32,761)	(16,674)
Interest income	24,211	31,188
Unrealized gain (loss) on marketable securities	12,000	15,000
Loss and comprehensive loss for the period	$(398,546)	$(466,381)
Basic and diluted earnings per common share	$(0.00)	$(0.00)

Three Months Ended March 31, 2026 Compared to Three Months Ended March 31, 2025

For the three months ended March 31, 2026, the Company reported a loss of $398,546 ($0.00 loss per share) compared to a loss of $466,381 ($0.00 loss per share) for the three months ended March 31, 2025. The Company's general and administrative expenses of $401,996 (Q1 2025: $495,895) decreased by $93,899 as compared to the same quarter in the prior year. In Q1 2026, the Company earned interest income of $24,211 on its cash balances and an unrealized gain on marketable securities of $12,000, partially offset by a foreign exchange loss of $32,761. At quarter-end, cash and cash equivalents included $275,699 held in U.S. dollar bank accounts.

The most material expenditure changes during the quarter compared to Q1 2025 were:

- **Salaries and wages** decreased by $40,801, from $113,999 in Q1 2025 to $73,198 in Q1 2026, primarily reflecting the departure of the Company's former Chief Financial Officer in September 2025 and the transition to Mr. Tompkins in Q4 2025.
- **Share-based compensation expense**, a non-cash item, decreased from $104,241 in Q1 2025 to $54,731 in Q1 2026. This decrease is directly attributable to the timing of vesting on prior-period stock option grants, with fewer awards vesting during the current quarter than in the comparative period.
- **Shareholder communications** decreased from $68,840 in Q1 2025 to $45,697 in Q1 2026, reflecting the timing of investor relations and conference activities, which were more concentrated in the comparative period.
- **Directors' fees** decreased from $68,000 in Q1 2025 to $48,917 in Q1 2026, primarily reflecting the retirement of Ken Owen from the Board effective November 2025 and the continued participation of certain non-executive directors in the equity-based compensation arrangement entered into in Q3 2025, under which their cash-based director fees were waived for January and February 2026.

- **Finance costs** decreased to $nil in Q1 2026 from $10,083 in Q1 2025, reflecting the expiry of the lease for the Company's former Demonstration Plant facility.

The Company's focus is exploration and development. Therefore, management believes that quarterly profit or loss is not currently a meaningful measure of the Company's performance or value.

Summary of Quarterly Results

The following selected financial information is a summary of quarterly results taken from the Company's unaudited quarterly financial statements (March to September) and audited financial statements (December).

	March 31, 2026	December 31, 2025	September 30, 2025	June 30, 2025
Total assets	$ 61,727,960	$ 55,710,605	$ 56,214,389	$ 52,641,710
Working capital (current assets less current liabilities)	$ 10,465,432	$ 5,163,748	$ 6,372,458	$ 3,435,437
Loss for the period	$ 398,546	$ 319,677	$ 734,420	$ 467,155
Net loss per share: Basic and fully diluted	$ 0.00	$ 0.01	$ 0.00	$ 0.00

	March 31, 2025	December 31, 2024	September 30, 2024	June 30, 2024
Total assets	$ 52,849,363	$ 53,371,610	$ 53,804,294	$ 54,831,104
Working capital	$ 4,360,690	$ 5,697,257	$ 7,686,527	$ 9,469,774
Loss for the period	$ 466,381	$ 773,197	$ 644,113	$ 644,793
Net loss per share: Basic and fully diluted	$ 0.00	$ 0.01	$ 0.00	$ 0.00

The Company's activities are focused on advancing Angel Island. Expenditures on the Project are principally capitalized as exploration and evaluation assets or plant and equipment. The Company's quarterly loss arises from general and administrative expenditures incurred to support the Project and the infrastructure of being a public company.

Total assets were $61,727,960 at March 31, 2026, compared to $55,710,605 at December 31, 2025. The increase of $6,017,355 was driven primarily by the closing of the 2026 Offering on March 16, 2026, which resulted in net cash proceeds of approximately $6.2 million after share issuance costs. This increase was partially offset by Q1 2026 operating activities and continued exploration and evaluation expenditures of $0.6 million.

Working capital increased $5,301,684 from $5,163,748 at December 31, 2025 to $10,465,432 at March 31, 2026, reflecting the net proceeds of the 2026 Offering, partially offset by general and administrative cash outflows during the quarter.

The loss for the three months ended March 31, 2026 was $398,546, compared to $466,381 for the three months ended March 31, 2025 — a decrease of $67,835. The decrease primarily reflects lower share-based compensation expense ($54,731 in Q1 2026 vs. $104,241 in Q1 2025) as a result of the timing of vesting on prior-period option grants, lower directors' fees as certain directors elected to receive equity-based compensation in lieu of cash beginning in Q3 2025, and the absence of finance costs (Q1 2026: $nil; Q1 2025: $10,083) following the derecognition of the lease for the Company's former Demonstration Plant facility in Amargosa Valley. These decreases were partially offset by higher administrative, office and miscellaneous expenses and consulting fees relative to Q1 2025.

Liquidity and Capital Resources

Summary of cash flows

During the quarter, the Company focused on the closing of the 2026 Offering, the filing of the 2026 Feasibility Study, and the relocation of the Demonstration Plant from Amargosa Valley to the Tonopah Airport, Nevada.

At March 31, 2026, the Company had cash and cash equivalents of $10,504,389 compared to $5,200,725 at December 31, 2025, an increase of $5,303,664 driven primarily by the closing of the 2026 Offering on March 16, 2026.

Net cash used in operating activities was $313,949 for the three months ended March 31, 2026, an increase of $191,730 compared to $122,219 for the same quarter in the prior year. The increase was primarily driven by less favorable working capital movements during Q1 2026 compared to Q1 2025. In Q1 2025, the Company benefited from a $153,256 reduction in receivables and a $74,908 increase in accounts payable, contributing approximately $228,000 of favorable working capital cash flow. In Q1 2026, working capital movements were modest in comparison, with receivables increasing by $15,034 and accounts payable increasing by $24,139, contributing only approximately $9,000 of favorable cash flow. This $219,000 working capital swing was partially offset by a lower net loss in the period ($398,546 in Q1 2026 versus $466,381 in Q1 2025) and a higher foreign exchange loss add-back ($32,761 vs $16,674).

Net cash used in investing activities was $681,785 in Q1 2026, a decrease of $451,194 from Q1 2025 ($1,132,979), reflecting reduced exploration and evaluation expenditures as the comprehensive optimization program supporting the 2026 Feasibility Study was substantially complete by year-end 2025.

Net cash provided by financing activities was $6,332,156 in Q1 2026, comprising gross proceeds from the 2026 Offering of $7,000,000, proceeds from warrants exercised of $143,100, and share issuance costs of $810,943. This compares to net cash used in financing activities of $86,547 in Q1 2025, which represented lease payments under the Company's former Amargosa Valley lease.

The following table summarizes the cash flow activities for the Company for the three months ended March 31, 2026 and 2025:

	March 31, 2026	**March 31, 2025**
Net cash flows used in operating activities	$ (313,949)	$ (122,219)
Net cash flows used in investing activities	(681,785)	(1,132,979)
Net cash flows provided by / (used in) financing activities	6,332,156	(86,547)
Effect of foreign exchange on cash	(32,758)	(16,674)
Change in cash and cash equivalents during the period	5,303,664	(1,358,419)
Cash and cash equivalents, beginning of period	5,200,725	5,982,883
Cash and cash equivalents, end of period	10,504,389	4,624,465

The Company's working capital was $10,465,432 at March 31, 2026, consisting of cash and cash equivalents of $10,504,389, marketable securities of $63,000, and receivables and prepaid expenses of $111,957, less accounts payable and accrued liabilities of $213,914. This compares to working capital of $5,163,748 at December 31, 2025. The increase of $5,301,684 reflects the net proceeds of the 2026 Offering, partially offset by general and administrative cash outflows during the quarter.

In management's view, the Company remains in the exploration and evaluation phase, focused on advancing Angel Island toward development. As a result, management believes that the most relevant financial information relates primarily to current liquidity, solvency, and planned property expenditures.

Transactions with Related Parties

Key management compensation

Key management personnel consist of the Company's Directors and Officers. The aggregate amount paid or accrued to key management personnel, or companies under their control, was as follows:

	March 31, 2026	March 31, 2025
Charged to profit and loss:		
Director fees	$ 48,917	$ 68,000
Management salaries	12,500	50,000
Tompkins Capital Inc. – a company owned by the CFO	33,312	-
Sentinel Market Services Ltd. - a company owned by a Director	47,062	51,596
Sub-total	141,791	169,596
Capitalized to exploration and evaluation assets		
Management salaries	89,162	93,290
Willoughby & Associates, PLLC - a company owned by the CEO	33,425	7,532
Sub-total	122,587	100,822
Share-based compensation	25,311	41,280
Total related party transactions	$289,690	$311,699

As at March 31, 2026, $Nil (December 31, 2025 - $17,496) is included in accounts payable and accrued liabilities owing to Directors and/or companies under their control.

All related party transactions are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties. The Company's Audit Committee reviews and oversees ongoing related party arrangements.

Administrative services agreement
The Company operates from premises of Sentinel Market Services Ltd., a private company partly owned by a director of the Company, which provides office and administrative services to the Company under an ongoing arrangement at a monthly fee of $12,000, cancellable on three months' notice by either party.

Bookkeeping and accounting services agreement
The Company engages Tompkins Capital Inc. (operating as Elevate Financial), a company controlled by Matthew Tompkins, the Company's Chief Financial Officer, to provide bookkeeping, accounting and financial reporting services to the Company and its subsidiary. The arrangement has been in place since September 2022 and was originally entered into on arm's-length terms before Mr. Tompkins' appointment as Chief Financial Officer. Effective October 1, 2025, the arrangement became a related party transaction following Mr. Tompkins' appointment as Chief Financial Officer of the Company. The arrangement was reviewed and ratified by the Audit Committee.

Fees under the arrangement are $5,500 per month for head office services and US$3,700 per month for the Company's U.S. subsidiary. For the three months ended March 31, 2026, the Company incurred fees of $33,312 under this arrangement (Q1 2025: $nil, as the arrangement was not a related party transaction in that period).

Director compensation arrangements
During the third quarter of 2025, certain non-executive directors agreed to waive or reduce their cash-based director compensation in exchange for equity-based awards granted under the Company's Long-Term Incentive Plan. In connection with this arrangement,

254,167 deferred share units and 254,167 stock options were granted to participating directors. For the three months ended March 31, 2026, $18,801 was recognized in share-based compensation expense in respect of the deferred share units.

Balance Sheet Arrangements

At March 31, 2026, the Company had no material off-balance sheet arrangements such as guarantee contracts, contingent interest in assets transferred to an entity, derivative instruments obligations or any obligations that trigger financing, liquidity, market or credit risk to the Company.

Financial Instruments and Other Risks

The Company's financial instruments consist of cash, receivables and accounts payable and accrued liabilities.

The Company does not use derivative instruments to reduce its exposure to foreign exchange risk. The fair market values of these financial instruments approximate their carrying values, unless otherwise noted.

In conducting business, the principal risks and uncertainties faced by the Company center on exploration and development and metal prices and market sentiment. Exploration for minerals and development of mining operations involve many risks, many of which are outside the Company's control. In addition to the normal and usual risks of exploration and mining, the Company often works in remote locations that lack the benefit of infrastructure or easy access.

The prices of metals fluctuate and are affected by many factors outside of the Company's control. The relative prices of metals and future expectations for such prices have a significant impact on the market sentiment for investment in mining and mineral exploration companies.

The Company relies on equity financing for its working capital requirements and to fund its exploration programs.

The Company does not have sufficient funds to put any of its resource interests into production from its own financial resources. There is no assurance that such financing will be available to the Company, or that it will be available on acceptable terms.

The Company's business is highly uncertain and risky by its very nature. The most significant risk for the Company is:

The junior resource market, where the Company raises funds, is volatile and there is no guarantee that the Company will be able to raise funds as it requires them. Other risk factors include the establishment of undisputed title to mineral properties, environmental concerns and the obtaining of governmental permits and licenses when required. Success is totally dependent upon the knowledge and expertise of management and employees and their ability to identify and advance attractive exploration projects and targets from grass roots to more advanced stages.

Regulatory standards continue to change, making the review process longer, more complex and therefore more expensive. Even if an ore body is discovered, there is no assurance that it will ever reach production.

While it is impossible to eliminate all the risks associated with exploration and mining, it is management's intention to manage its affairs, to the extent possible, to ensure that the Company's assets are protected and that its efforts will result in increased shareholder value.

Financial risk factors

The Company's risk exposures and the impact on the Company's financial instruments are summarized below:

Credit risk

Credit risk is the risk of loss associated with a counter-party's inability to fulfill its payment obligations. The Company's credit risk is primarily attributable to cash and receivables. Management believes that the credit risk concentration with respect to financial instruments

included in receivables is remote because these instruments are due primarily from government agencies. Further, the majority of the Company's cash and cash equivalents are held with the Bank of Montreal, a Canadian bank.

Liquidity risk

The Company's approach to managing liquidity risk is to ensure that it will have sufficient liquidity to meet liabilities when they come due. As at March 31, 2026, the Company had current assets of $10,679,346 to settle current liabilities of $213,914 and had working capital of $10,465,432. All of the Company's financial liabilities are subject to normal trade terms.

Market risk

Market risk is the risk of loss that may arise from changes in market factors such as interest rates and foreign exchange rates. These fluctuations may be significant.

(a) Interest rate risk

The Company has cash balances and short-term investments held with financial institutions. The Company's current policy is to invest excess cash in savings accounts or guaranteed investment certificates issued by its banking institutions. The Company periodically monitors the investments it makes and is satisfied with the credit ratings of its banks. The Company has $10,119,761 in interest-bearing savings accounts with banks as at March 31, 2026 (December 31, 2025: $4,915,773). A 1% change in interest rates would have an effect of $101,198 (December 31, 2025: $49,158) on interest income.

(b) Foreign currency risk

The Company is exposed to foreign currency risk on fluctuations related to cash, receivables and accounts payable and accrued liabilities denominated in United States Dollars. In addition to cash in U.S. currency of $275,699 (December 31, 2025: $218,242) as at March 31, 2026, the Company has $61,868 (December 31, 2025: $125,203) in liabilities to U.S. payees. A 1% change in foreign exchange rates would have an effect of $3,375 (2025: $3,434) on foreign currency gain or loss.

Dependence on management information systems and cyber security risks

The Company depends on its management information systems in all key aspects of its business. In addition, its management information systems form the basis of its financial reporting. If irreparable damage were to be caused to the Company's information systems and databases (including to its archives and back-up systems), information contained in its management information systems were lost or could not be accessed in a timely manner or at all or such management information systems were not implemented properly or effectively or were not upgraded as required from time to time, there could be a material adverse effect on the Company's business, financial condition, liquidity and operating results. Although the Company has instituted certain protective measures, unauthorized third parties may be able to penetrate the Company's network security and compromise, misappropriate, destroy or exfiltrate its confidential information or create system disruptions. This may include deployment of viruses, trojans, worms, ransomware and other malware or successful social engineering attempts against the Company's employees that would exploit any security vulnerabilities in the Company's management information systems. The costs to eliminate or alleviate cyber or other security vulnerabilities, could be significant, and management's efforts to address these problems may not be successful and could result in interruptions, loss of proprietary data, and negative impact on the Company's operations.

Breaches of the Company's security measures or the exfiltration, accidental loss, destruction, inadvertent disclosure or unapproved dissemination of proprietary, sensitive or confidential data could expose the Company to risk of loss or misuse of this information, result in litigation and potential liability, damage the Company's reputation or otherwise harm its business. The occurrence of any such events could result in material costs for remedial measures and could materially and adversely affect the Company's business relationships, its ability to operate and result in significant liabilities.

Quality Assurance

Dr. William Willoughby, PhD, PE, is a non-independent Qualified Person under National Instrument 43-101 — Standards of Disclosure for Mineral Projects and has approved the scientific and technical information contained in this MD&A.

Further information, including a description of the key assumptions, parameters, sampling methods, data verification and quality assurance / quality control programs, methods relating to Mineral Resources and Mineral Reserves, and factors that may affect those estimates, is contained in the NI 43-101 Technical Report titled "NI 43-101 Technical Report and Feasibility Study of the Angel Island Lithium Project", with an effective date of January 3, 2026 and filed on SEDAR+ on March 9, 2026 (the "2026 Feasibility Study Technical Report"). The 2026 Feasibility Study Technical Report was prepared by Wood Group USA, Inc. and Global Resource Engineering, Ltd. with contributions from WSP USA Environment and Infrastructure, Inc. and others, and is available under the Company's profile on SEDAR+ at www.sedarplus.ca and on the Company's website at www.centurylithium.com.

Proposed Transactions

The Company has no proposed transactions.

Additional Information

Additional information with respect to the Company is also available on the Company's website at www.centurylithium.com and on SEDAR+ at www.sedarplus.ca.

Management's Responsibility for Financial Statements,

The Company's management is responsible for presentation and preparation of the interim financial statements and the Management's Discussion and Analysis. The MD&A has been prepared in accordance with the requirements of securities regulators, including National Instrument 51-102 of the Canadian Securities Administrators.

The financial statements and information in the MD&A necessarily include amounts based on informed judgments and estimates of the expected effects of current events and transactions with appropriate consideration to materiality. In addition, in preparing the financial information we must interpret the requirements described above, make determinations as to the relevancy of information to be included, and make estimates and assumptions that affect reported information.

The MD&A also includes information regarding the impact of current transactions and events, sources of liquidity and capital resources, operating trends, risks and uncertainties. Actual results in the future may differ materially from our present assessment of this information because future events and circumstances may not occur as expected.

Share Capital

As at the report date of May 22, 2026, the following were outstanding:

Share capital - issued and outstanding	180,528,497
Options	13,357,167
Deferred share units	254,167
Warrants	31,618,612
Shares held in escrow	Nil